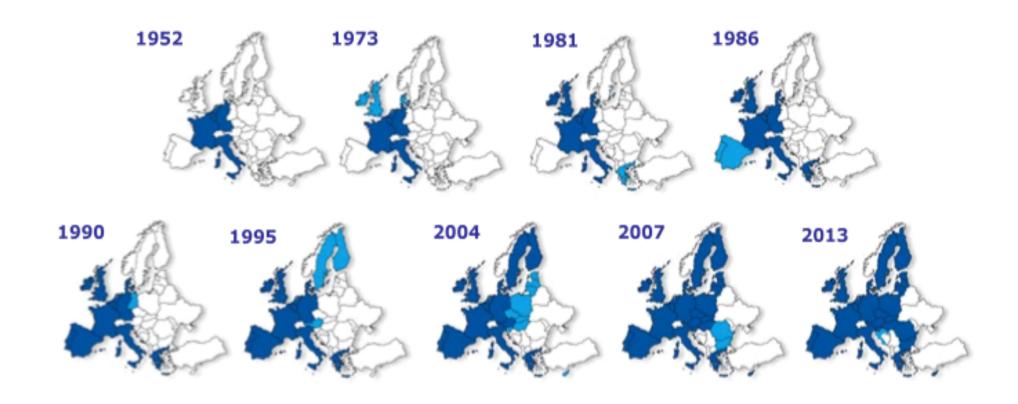


The EU Founders





EU History



Europe grew through various kinds of agreements.







EU History







The European Union



28 countries

508 million people



The European most common currency



EU countries using the euro
EU countries not using the euro

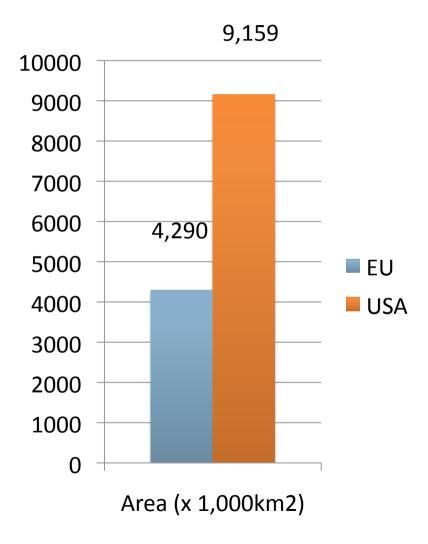


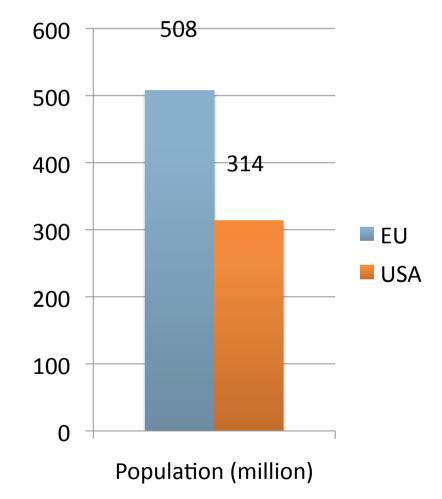






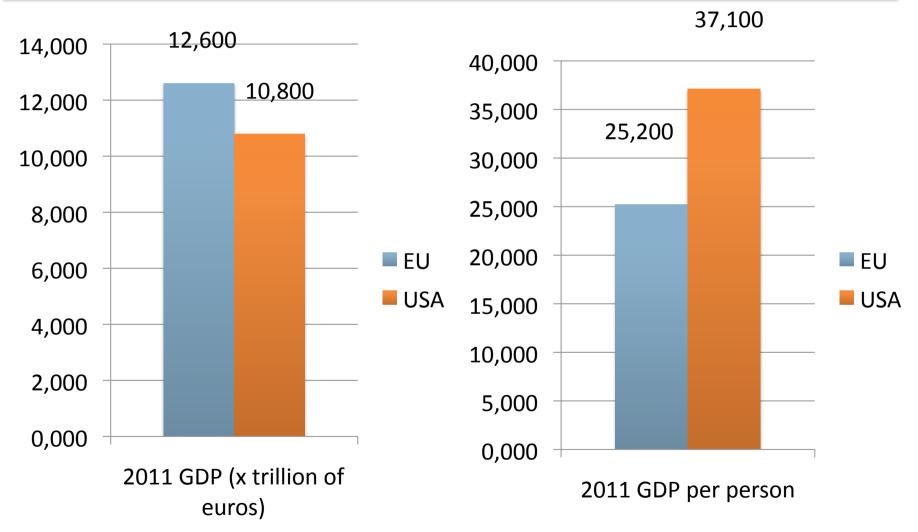
EU compared to USA







EU compared to USA







European institutions & leaders

The European Parliament
- voice of the people
Martin Schulz, President of

of the European Parliament



The European Council
- voice of the Member States
Herman Van Rompuy, President of the European Council

AC CADIATO



The European Commission
- promoting the common interest
José Manuel Barroso, President
of the European Commission







April 2014

European institutions role

European Parliament

Council of the EU

European Commission

Members directly elected by citizens	National and EU-level leaders appointed by national governments	Members appointed by national governments
Represents the EU's citizens Adopts laws	Sets priorities Represents the governments of the individual member counties Adopts laws	Promotes the interests of the EU as a whole Proposes new laws Ensures that the laws are applied and implemented



This is how laws are made

Citizens, interest groups, experts: discuss, consult **Commission: makes formal proposal Parliament and Council of Ministers: decide jointly National or local authorities: implement Commission and Court of Justice: monitor** implementation



The 5 targets for the EU in 2020

Employment

Research & innovation

• 3% of the EU's GDP to be invested in research

Climate change /energy

• Lower gas emissions, develop energy from renewables, increase in energy efficiency

Education

• Decrease school drop-out rates

Poverty

decrease poverty and social exclusion



The EU symbols







EU Diversity







EU Diversity







Culture

- 24 official languages
 - √ 3 in Belgium
- Education
- Food
- Literature
- Music
- Holidays
- Tradition
- Behavior













The exemple of architecture





The example of VAT rates

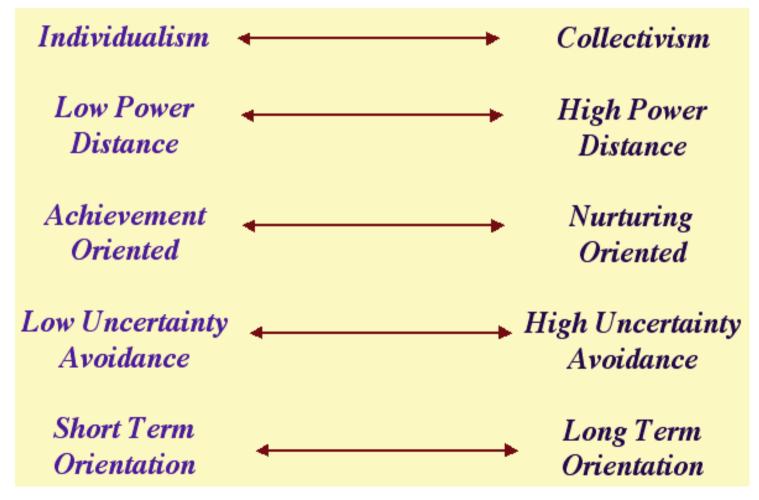
I. LIST OF VAT RATES APPLIED IN THE MEMBER STATES

Member States	Code	Super Reduced Rate	Reduced Rate	Standard Rate	Parking Rate
Belgium	BE	ı	6 / 12	21	12
Bulgaria	BG		9	20	-
Czech Republic	CZ	-	10	20	-
Denmark	DK	-	-	25	-
Germany	DE	-	7	19	-
Estonia	EE		9	20	-
Greece	EL	-	6,5/13	23	-1
Spain	ES	4	8	18	-
France	FR	2,1	5,5	19,6	-
Ireland	IE	4,8	9 / 13,5	21	13,5
Italy	IT	4	10	20	-
Cyprus	CY	12	5 / 8	15	2)
Latvia	LV		12	22	-
Lithuania	LT	-	5 / 9	21	-
Luxembourg	LU	3	6 / 12	15	12
Hungary	HU	-	5 / 18	25	-
Malta	MT	12	5 / 7	18	-
Netherlands	NL		6	19	-
Austria	AT	-	10	20	12
Poland	PL		5 / 8	23	-
Portugal	PT	E	6 / 13	23	13
Romania	RO		5 / 9	24	20
Slovenia	SI	-	8,5	20	-
Slovakia	SK	1	10	20	-
Finland	FI	-	9 / 13	23	-
Sweden	SE	-	6 / 12	25	-
United Kingdom	UK	15	5	20	-

N.B.: Exemptions with a refund of tax paid at preceding stages (zero rates) are not included above (see section V)

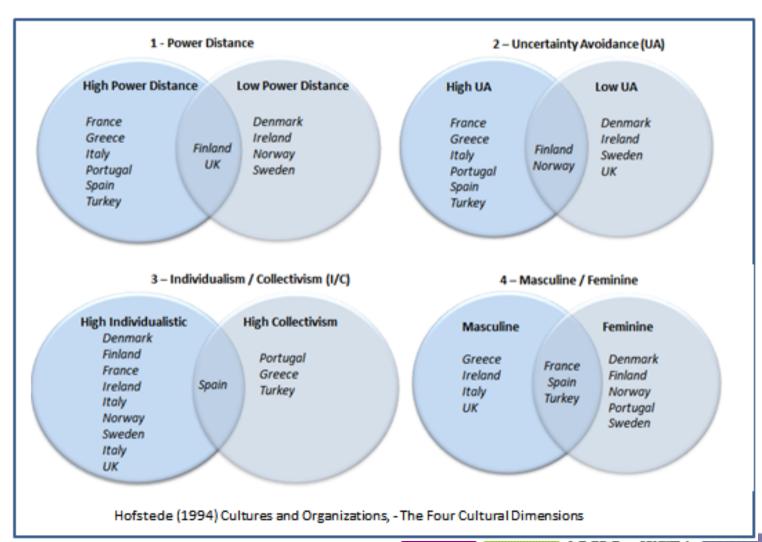


Hofstede's model of national culture



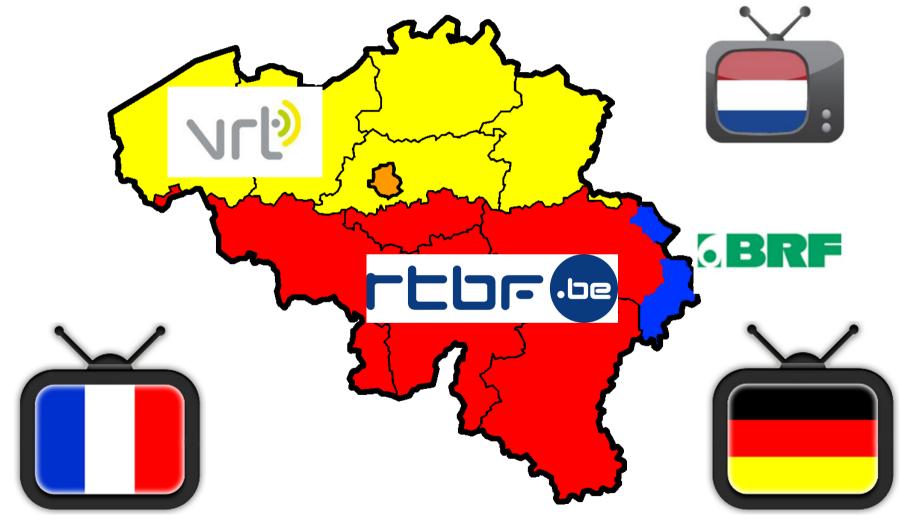


European cultural dimensions



THEC. PER

Impact on advertising







Impact on packaging





Additional sticker









Impact on branding

France











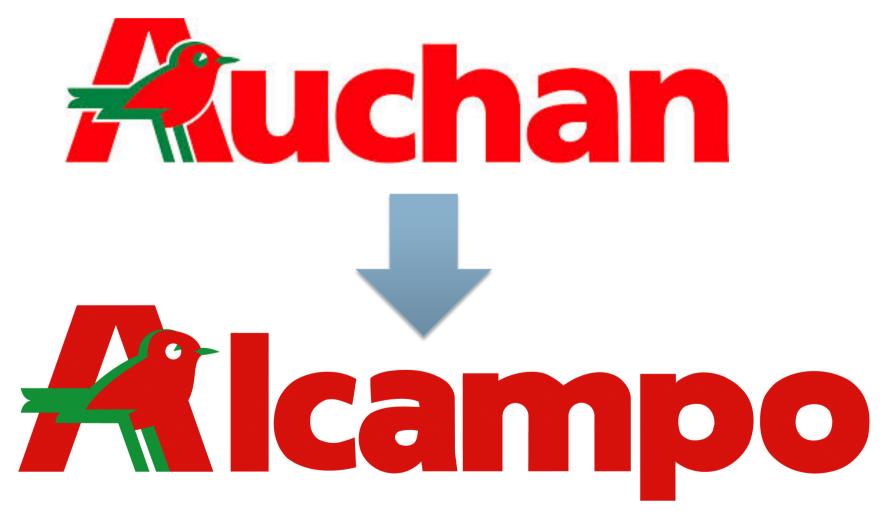








Impact on branding













European retailers



AC CADIAT©

European bakeries

















Conclusion

You can think global but you must act local!

Being aware of differences will help you reach your target

 All things evolve constantly mostly because of European programs and ICT



To go further

- http://europa.eu/index_en.htm
- http://ec.europa.eu/consumers/europadiary/ uk/about_eu/eu_timeline_en.htm
- http://ec.europa.eu/taxation_customs/ resources/documents/taxation/vat/ how_vat_works/rates/vat_rates_en.pdf
- Cultures and organizations, Geerts Hofstede (1994)

